

# **Continuum of Care Board Meeting**

**June 16, 2023**

**11:00 AM - 1:00 PM**



# Land & Labor Acknowledgement

Multnomah county rests on the stolen lands of the Multnomah, Kathlamet, and Clackamas Bands of Chinook Indian Nation; Tualatin Kalapuya; Molalla; and many others along the Columbia River. This country is built on stolen Indigenous land and built by stolen African people. This land was not stolen and people were not enslaved by ambiguous entities and actors. The land was stolen by, and African peoples were enslaved by White settlers who had government support.

We also want to honor the members of over 400 tribal communities who live in Multnomah County. Many of these People and their cultures still survive and resist despite the intentional and ongoing attempts to destroy them.

Let us please take a moment of silence to acknowledge the history of how we are here in this place and to honor the People.

***Credit to: Dr. Aileen Duldulao and Heather Heater, Multnomah County***

# Community Agreements

1. Account for power dynamics in the room and in the work.
2. Assume best intentions while honoring impact. Acknowledge that intent does not trump impact.
3. Be accountable. Commit to acknowledging and working through harm caused.
4. Be mindful of privilege, historical structures of oppression, and the shared goal to lead with a lens of equity, inclusion, diversity, and anti-racism.
5. Expect and accept non-closure.
6. Honor the diversity in the room and stay open to different perspectives. There may be several different roads that lead to a great outcome.
7. Language matters. Use intentional, direct, non-violent language. Speak your truth responsibly.
8. Make space, take space. Make space for those who are not speaking up as often, take space if you usually don't speak up.
9. Maintain confidentiality. share lessons learned while keeping names and identifiers confidential.
10. Meet folks where they are at. Do not assume knowledge on behalf of others. Be thorough, clear, and transparent in our dialogue.
11. Refrain from stigmatizing language and use people-first language.

# Agenda

Time	Agenda Item	Facilitator
10 min	Community Agreements, Land and Labor Acknowledgement	Co-Chairs
50 min	CoC Board Action Plan <ul style="list-style-type: none"><li>• Approval of Finalized Action Plan</li><li>• Discussion of Next Steps - Selecting Leads and Workgroup Participants</li></ul>	Matt Olsson, Patrick Wigmore, Co-Chairs
5 min	<b>Break</b>	
20 min	Provider Presentation: DV Supportive Housing	Maria Alvarez-Lugo
10 min	Supporting CoC-Providers	Laura G.
Remaining Time	Miscellaneous Follow up Items	Co-Chairs, Alyssa

# Action Plan

# Updates Made

- Revised strategy numbers for greater clarity and consistency
- Strategy 1.1 - revised strategy statement: "Develop guiding principles for the COC Board's voice in the community."
- Strategy 1.1 - added "Agree upon guiding principles around the coc board's breadth and limitations surrounding the issue of homelessness, as well as mechanisms by which the coc board may or may not voice these principles in the community." as deliverable
- Strategy 1.2 - Revised strategy statement "Understand factors contributing to homelessness in the community and impediments to achieving solutions for individuals and families experiencing homelessness."
- Strategy 1.2 - Changed deliverables/measures for success
- Strategy 1.2 - Removed term "bottleneck"

# Updates Made

- Strategy 2.1 - wording changed to "low-income housing"
- Strategy 3.1 - add language around improving HUD system level performance
- Strategy 3.1 - included language to factory in participants possibly having alternate definitions of success
- Strategy 3.2 - update strategy statement to "Develop strategy to prioritize funding for BIPOC and LGBTQIA2S+ culturally specific organizations to support communities that are disproportionately impacted by homelessness in our region"
- Strategy 3.2 - Clarify leadership composition coming from communities who are disproportionately impacted by homelessness

# Next Steps - Selecting Leads & Participants

Selecting Leads, Things to Consider:

- Lead: This is the person(s) tasked with leading this strategy
- Given the scripted tasks, this is a great opportunity to expand leadership skills to those with knowledge, motivation, and capacity - but who may not have historically been given opportunities
- An opportunity to select folks with lived or non-traditional experience
- Can have more than one lead
- No singular right way or specific set of skills needed to reach the Board's deliverables



# Next Steps - Selecting Leads & Participants

## Lead Expectations:

- Commit to a maximum 1-year time commitment to the strategy
- Commit to achieving the strategies' deliverable(s)
- Report back to the CoC Board on a regular basis
- Collaborate with the CoC Lead and TA provider

## Lead Support:

- Support from Homebase
- Lead will be able to determine how the strategy/deliverable is managed with their workgroup

# Strategies & Deliverables

## **STRATEGY 1.1: Developing Guiding Principles for the CoC Board's Voice to the Community**

HOW WILL YOU MEASURE SUCCESS FOR THIS STRATEGY?

- COC BOARD IS VIEWED AS A VOICE, BUT NOT THE VOICE ON THE ISSUE OF HOMELESSNESS
- AGREE UPON GUIDING PRINCIPLES AROUND THE COC BOARD'S BREADTH AND LIMITATIONS SURROUNDING THE ISSUE OF HOMELESSNESS, AS WELL AS MECHANISMS BY WHICH THE COC BOARD MAY OR MAY NOT VOICE THESE PRINCIPLES IN THE COMMUNITY.

## **STRATEGY 1.2: Understand factors contributing to homelessness in the community and impediments to achieving solutions for individuals and families experiencing homelessness**

HOW WILL YOU MEASURE SUCCESS FOR THIS STRATEGY?

- THE BOARD MEMBERS EXPRESS THEIR SATISFACTION WITH THE IDENTIFICATION OF KEY CONTRIBUTING FACTORS AND IMPEDIMENTS IN OUR COMMUNITY.
- THE BOARD UTILIZES THE KNOWLEDGE OF CONTRIBUTING FACTORS AND IMPEDIMENTS IN ITS PLANNING PROCESS

## **STRATEGY 2.1: Gain comprehensive understanding of funding streams across Multnomah County and how they contribute to homeless services in the region**

HOW WILL YOU MEASURE SUCCESS FOR THIS STRATEGY?

- INCREASED UNDERSTANDING ON LOCAL FUNDING STREAMS
- DEVELOPMENT OF PRIORITIES AND STRATEGIES FOR BEST USE OF COC FUNDS IN THE COMMUNITY

# Strategies & Deliverables

## **STRATEGY 2.2: Understanding and incorporating current equity and gaps analyses into decision making**

HOW WILL YOU MEASURE SUCCESS FOR THIS STRATEGY?

- UNDERSTANDING OF CURRENT AND ONGOING EQUITY ANALYSIS
- OPERATIONALIZING FRAMEWORK FOR INCORPORATING EXISTING EQUITY ANALYSIS INTO BOARD DECISION MAKING

**STRATEGY 3.1: Develop and track CoC project performance measures to evaluate the effectiveness of our entire system of care and how its components impact overall system performance. Performance measurement will help us understand how our system functions, what works, what doesn't work, and the gaps and challenges.**

HOW WILL YOU MEASURE SUCCESS FOR THIS STRATEGY?

- IMPROVEMENT ON HUD SYSTEM LEVEL PERFORMANCE MEASURES
- IMPROVEMENT OF OUTCOMES BY PROJECTS IDENTIFIED AS NEEDING ASSISTANCE

**STRATEGY 3.2: Develop strategy to prioritize funding for BIPOC and LGBTQIA2S+ culturally specific organizations to support communities that are disproportionately impacted by homelessness in our region**

HOW WILL YOU MEASURE SUCCESS FOR THIS STRATEGY?

- PRIORITIZING FUNDING FOR ORGANIZATIONS AND PROGRAMS THAT SERVE BIPOC AND LGBTQIA2S+ INDIVIDUALS AND ENSURING THAT HOUSING AND SERVICES ARE ACCESSIBLE AND WELCOMING TO ALL.

# Next Steps - Selecting Leads & Participants

Google Form will be sent to all Board members to gauge interest in being Lead/participation in working groups

Please complete the Google Form by end of day **June 30th**

CoC Lead will reach out to those who have identified themselves as wanting to be a lead and will work to schedule a meeting with them and Homebase to discuss strategy start up

**Provider Presentation:  
DV Supportive  
Housing**

# **Domestic Violence Supportive Housing (HUD Horizons DV) HUD CoC Rapid Rehousing**

Maria Alvarez-Lugo  
Joint Office of Homeless Services  
DV Program Specialist Senior

# Program Overview

**Name:** Domestic Violence Supportive Housing (HUD Horizons DV)

**Funding Source:** HUD Continuum of Care

**Project Type:** Rapid Rehousing

**Award Term:** 2006 - Present, renewed annually

**Award Total:** \$1,418,857.00 (FY2024)

**Total Budget, including req. Match: \$1,819,690.00**

**Organizations:** 6 DV Victim Services Providers (Sub-recipients) & JOHS (Lead Organization)

# Who We Serve

- Survivors of domestic violence, dating violence, sexual assault, and stalking, as well as their children and/or dependents, in need of safe, stable housing.
- Households actively fleeing DV or households that are homeless due to an incidence of domestic or sexual violence.

# Priority Populations

- Survivors of Intimate Partner Violence (IPV)
- BIPOC Survivors
- Survivors of Sexual Assault
- LGBTQIA2S+ Survivors
- Households at or below 30% AMI

*The HUD Horizons DV Program, along with DSV Coordinated Access, prioritizes households who are disproportionately impacted by homelessness and barriers to housing.*



# Sub-Recipient Organizations



Black/  
African  
American

Native  
American

*1 Bilingual  
Spanish  
/Latinx  
Advocate*

Spanish -  
Latinx  
Sexual  
Assault  
Services

*1 Bilingual  
Spanish  
Advocate*  
Larger  
Households

Sexual  
Assault  
Single  
Households

# DSV Coordinated Access

*All HUD Horizons DV program “openings” are processed through Multnomah County’s DSV Coordinated Access System.*

## DSV CA MOU Partners

- Bradley Angle
- Call to Safety
- EPHC, UNICA
- IRCO, RIFS
- NAYA Family Center, Healing Circle
- Raphael House of Portland
- Salvation Army, West Women’s
- Self Enhancement, Inc.
- EMO, Slavic Oregon Social Services (SOSS)
- Volunteers of America OR, Home Free
- YWCA of Greater Portland
- Gateway Center



# Case Management + Support Services

*Rental subsidies may range between 12-24 months. Case Management services may range between 12-36 months.*

## Case Management Services

- Safety Planning
- Housing search and counseling services
- Landlord Advocacy
- Information and Referral

## Other Allowable Expenses

- Childcare
- Education services
- Employment assistance and job training
- Life skills training
- Transportation
- Food

# Programmatic Barriers

- **Lack of safe and affordable housing**
- **Salary and Wage Stagnation** - HUD has not issued an increases in salary, wages, or indirect admin costs for life of the program - 18 years.
- **Staff Turnover** + Agency capacity constraints.
- **HUD Funding Limitations** - Limited allowability for reasonable housing stabilization expenses.

# HUD RRH Non- Allowable Expenses

## Household Goods

- Cleaning Supplies
- Furniture / Community Warehouse Voucher
- Mattress or air mattress; Blankets, bedding, etc.
- Other Household Items (lamp, rugs, curtains, linens etc.)
- Cookware (appliances, dishes, etc.)

## Hygiene Products + Clothing

- Toiletries (Shampoo/Conditioner/Soap/Hair Care/Dental Care/ feminine hygiene products, etc)
- Towels
- Clothing / Shoes

## Auto Payments

- Car payments
- Car repairs\*
- Car insurance
- Gas cards for program participants

## Gift Cards

- Gift cards of any kind are not allowed.*

## Technology

- Phones: Participant phones or participant phone bills
- Security Cameras, Security Devices, Alarms, Changing Locks, Securing Windows, etc.

# Outputs and Outcomes

## 60 Total Units

Bedroom Size	No. of Units
1 Bedroom	35 Units
2 Bedrooms	22 Units
3 Bedrooms	3 Units

Budget to serve approximately **60** households and **155** individuals annually.

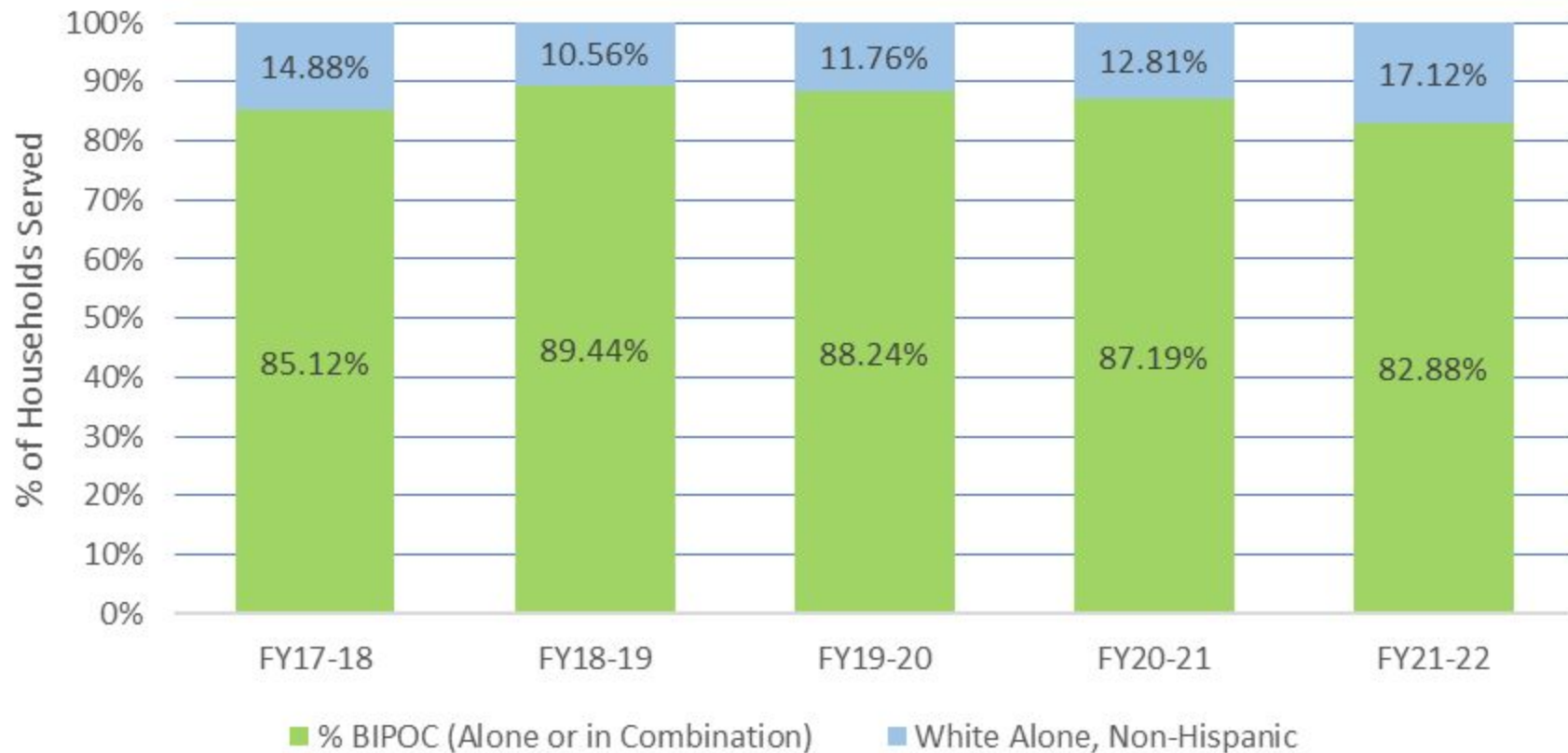
## Fiscal Year 2017-2022

- Total Number of **Households** Served  
**168**
- Total Number of **Individuals** Served  
**469**

## Households/Individuals Served

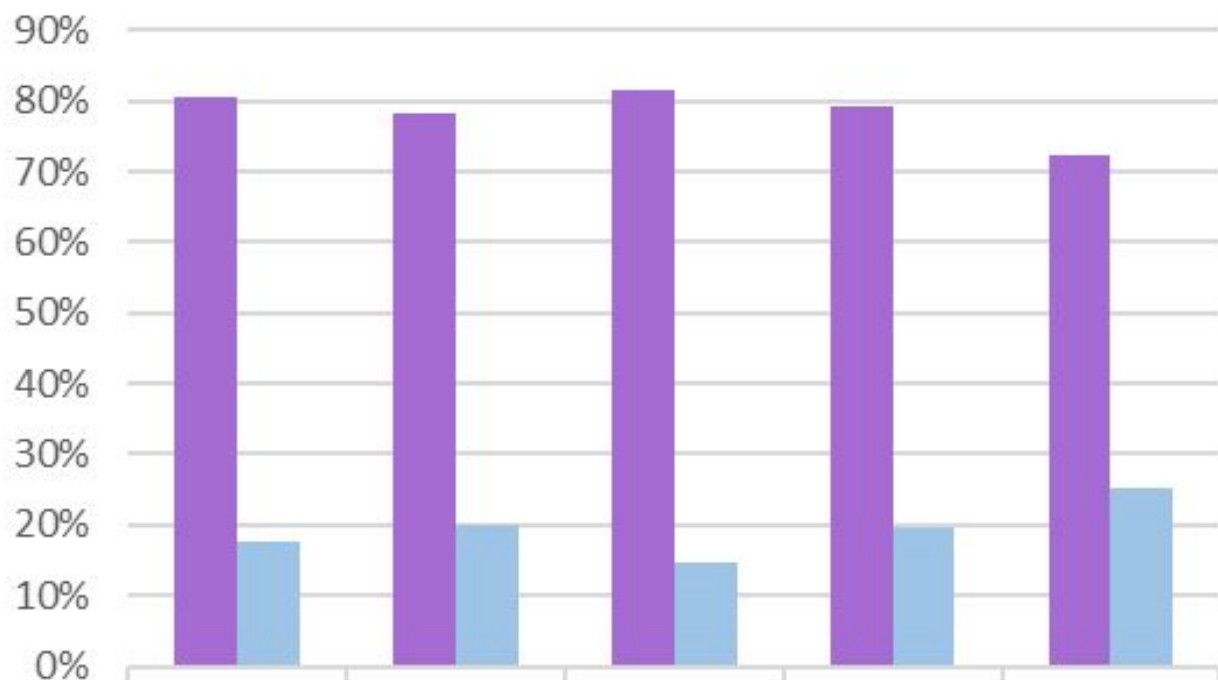


## Race/Ethnicity Demographics





## Household Composition



■ % Single HoHs with Children	80.70%	78.33%	81.48%	79.41%	72.41%
■ % Singles without children	17.54%	20.00%	14.81%	19.65%	25.29%

## Households/Individuals Served



## Questions?



## Contact Information

Maria Alvarez-Lugo

[maria.alvarez-lugo@gmail.com](mailto:maria.alvarez-lugo@gmail.com)