



# ***THE JOINT OFFICE OF HOMELESS SERVICES***

***Community Budget  
Advisory Committee***

***January 27, 2025 meeting***



Joint Office of  
**Homeless Services**

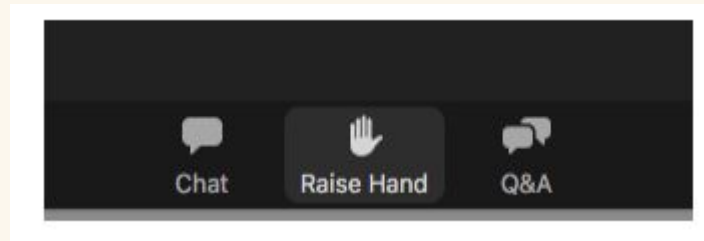
# Meeting Agenda

*All times are estimates...*

- 5:00 Welcome and agenda review
- 5:04 Introductions: Committee members and staff
- 5:10 Quick overview of meeting guidelines & Modified consensus decision making
- 5:13 Approve 1/13/2025 meeting minutes
- 5:15 Equity Lens and its use in budget, CBAC decision making
- 5:45 Break!
- 5:55 Budget Forecast Update
- 6:05 SHS Local Implementation Plan - discussion and Q&A
- 6:45 Future meetings: plan and scheduling
- 6:50 Next Steps, Open Discussion and Closing

# Zoom - Webinar

- Utilizing Zoom webinar, as CBAC is a Public Meeting
- Non-CBAC member attendees can watch the meeting, and can use Zoom's Q&A feature to enter comments (questions may not be answered in real-time, but we can follow up if you provide your email address)
- Online CBAC member participants can use the Chat, but it is not visible to attendees



# Welcome!!



- Name
- Pronouns
- Any connections or affiliations you wish to share (brief)
- What is your favorite winter activity in Portland?

# Meeting Guidelines

1. We make ourselves comfortable
2. We respect and listen to each other
3. We make space for different participation levels and styles
4. We move up, and we move back
5. We recognize our own social positionality
6. We differentiate between opinion and informed knowledge
7. We speak from our own experience
8. We differentiate between safety and comfort
9. We choose to respectfully interrupt oppression

# Modified Consensus Process

"Fist to Five" Consensus Decision Making



# Approval of Minutes

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Use Modified Consensus to approve the minutes from the  
1/13/2025 JOHS CBAC Meeting

# Equity Analysis and Equity-Mindedness

Black people, Indigenous people, Native Hawaiians and Pacific Islanders are more likely than White people to experience homelessness in Multnomah County. In 2022, these groups represented only 24 % of the general population in the county yet comprised 40% of the population experiencing homelessness.

The impact of institutional and structural racism in education, criminal justice, housing, employment, healthcare, and access to opportunities cannot be denied: homelessness is a by-product of racism in America. \*

<https://www.lahsa.org/documents?id=2823-report-and-recommendations-of-the-ad-hoc-committee-on-black-people-experiencing-homelessness>



# Equity Analysis and Equity-Mindedness

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**Equity-Mindedness: mode of thinking exhibited by practitioners who call attention to patterns of inequity.**

**Enhancing our Equity-Mindedness through the use of the Racial Equity Lens Tool.**

# Equity

Where equality means providing the same to all, equity means recognizing that we do not all start from the same place and must acknowledge and make adjustments to imbalances.

Equity recognizes that each person has different circumstances and allocates resources and opportunities needed to reach an equal outcome.

The equity process is ongoing, requiring us to identify and overcome intentional and unintentional barriers arising from bias or systemic structures.

# Equality



# Equity



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# Why do we need equity?

**Internalized racism** lies within individuals. Private beliefs and biases about race and racism, influenced by our culture. This can take many different forms including: prejudice towards others of a different race; internalized oppression—the negative beliefs about oneself by people of color; or internalized privilege—beliefs about superiority or entitlement by white people.

**Interpersonal racism** (personally mediated) occurs between individuals. The bias that occurs when individuals interact with others and their personal racial beliefs affect their public interactions.

**Institutional racism** occurs within institutions and systems of power. Unfair policies and discriminatory practices of particular institutions (schools, workplaces, etc.) that routinely produce racially inequitable outcomes for people of color and advantages for white people. Individuals within institutions take on the power of the institution when they reinforce racial inequities.

**Structural racism** is racial bias among institutions and across society. The cumulative and compounding effects of an array of societal factors, including the history, culture, ideology and interactions of institutions and policies that systematically privilege white people and disadvantage people of color.

# Racial Equity

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The Government Alliance on Race and Equity (GARE) defines racial equity to mean that “we eliminate racial disproportionalities so that race can no longer be used to predict success, and we increase the success of all communities.”

# Institutional Racial Equity

A process of eliminating racial disparities and improving outcomes for everyone. It is the intentional and continual practice of changing institutional policies, practices, systems, and structures by prioritizing measurable change in the lives of people of color.

<https://www.raceforward.org/about/what-is-racial-equity-key-concepts>

## JOHS Department Mission:

The JOHS works with community based organizations and governmental entities to provide participant driven, coordinated, and equity based services focused on those who are experiencing or at risk of becoming homeless.

## Vision:

JOHS seeks to create an equitable community in which all people have safe, affordable and accessible housing.

## Equity Team Vision:

The JOHS Equity Team is committed to ensuring equitable, anti-racist, gender affirming, and culturally responsive systems for our patrons, workforce and community.

Objectives: The JOHS Equity Team fulfills this vision through operationalizing five pillars of work.

### Monitor & Review

1. Conduct Policy Review
2. Equity Plans Reviews
3. Equity Plan Monitoring

### Project Partner & SME

1. Collaboration
2. Policy Recc.
3. Equity Budget Reviews
4. Process Improvement
5. SME

### Training & Tools

1. Internal/external trainings.
2. Develop guidelines & tools for partners
3. Provide TA for building processes

### WESP

Manage all aspect of JOHS dept. Wesp

### Community Partner Equity Engagement

1. external community partner engagement's (l.e. training and initiatives)
2. Provide support to partner's that do not have infrastructure

# Racial Equity Lens Tool (RELT)

- JOHS created a RELT specific to the work of the JOHS in 2022
- Required that all program offer authors complete a RELT and submit with each program offer (examples)
- Advisory committees are trained on the JOHS RELT to use in processes and recommendations
  - Happy to provide a RELT training at a separate meeting
- Tri-county partners using JOHS RELT as a pilot



# Racial Equity Lens Tool (RELT)

- RELT Shorthand:
  - **What is our goal?** Desired results
  - **What do we know?** Data, history
  - **Who should we connect with?** impacted/invested parties
  - **Who will be impacted?** Race, geography, LGBTQIA2S+
  - **Should we change course?** Revise
  - **How will we implement this?**

# Operationalizing Equity

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How did equity inform the CBAC's processes and recommendations last year?

# Break!!

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**10:00**

# *Budget: City and County General Fund*

## **City Budget Guidance**

- 2.7% COLA for Contracts
- 5% Constraint on General Fund
- City budget deficit estimated at \$100M - includes SRVs/TASS

## **County Budget Guidance**

- 2.7% COLA for Contracts
- Prepare reduction packages for 8%, 10%, & 12%

## **Metro Measure Budget Guidance**

- Assuming \$136.6 million ongoing SHS - which is \$21.5M less than last year's forecast

# Budget: SHS 5 Year Forecast

| Previous Forecast (November 2023)              |                |                |                |                |                |            |
|--|----------------|----------------|----------------|----------------|----------------|------------|
| \$ Millions                                    | FY25           | FY26           | FY27           | FY28           | FY29           |            |
| Forecast Revenue                               | \$374.5        | \$378.7        | \$404.0        | \$420.2        | \$437.0        |            |
| Admin and Collection Costs                     | -\$29.3        | -\$29.8        | -\$31.4        | -\$32.5        | -\$33.7        |            |
| Collections for Distribution                   | \$345.2        | \$348.9        | \$372.6        | \$387.7        | \$403.3        |            |
| Multnomah County (45.33%)                      | \$156.5        | \$158.2        | \$168.9        | \$175.7        | \$182.8        |            |
| Other Counties                                 | \$188.7        | \$190.7        | \$203.7        | \$211.9        | \$220.4        |            |
| Updated Forecast (December 2024)               |                |                |                |                |                |            |
| \$ Millions                                    | FY25           | FY26           | FY27           | FY28           | FY29           | FY30       |
| Forecast Revenue                               | \$323.1        | \$328.8        | \$349.7        | \$383.2        | \$408.7        | \$427.0    |
| Admin and Collection Costs                     | -\$26.7        | -\$27.3        | -\$28.7        | -\$30.7        | -\$32.3        | -\$33.5    |
| Collections for Distribution                   | \$296.4        | \$301.5        | \$321.0        | \$352.5        | \$376.4        | \$393.5    |
| Multnomah County (45.33%)                      | \$134.4        | \$136.7        | \$145.5        | \$159.8        | \$170.6        | \$178.4    |
| Other Counties                                 | \$162.0        | \$164.8        | \$175.5        | \$192.7        | \$205.8        | \$215.1    |
| <b>Estimated Reduction to Multnomah County</b> | <b>-\$22.1</b> | <b>-\$21.5</b> | <b>-\$23.4</b> | <b>-\$16.0</b> | <b>-\$12.2</b> | <b>N/A</b> |

# SHS: Quick LIP Recap

## Local Implementation Plan (LIP) Focus Areas:

- Affordable Permanent Housing
- Eviction Prevention and Assistance
- Increase Shelter Capacity and Street Outreach
- Supporting Culturally-Specific Providers and System Capacity
- Regional Coordination, Community Engagement and Data

*Note: 2,235 permanent supportive housing units by sunset of SHS Measure*

# SHS & Homeless Response Action Plan

## SHS LIP

- Emphasizes expanding affordable permanent housing
- Prioritizes folks experiencing homelessness with highest barriers to housing
- Increasing shelter and street outreach
- Investing in short and long term rent assistance
- Addressing racial disparities for BIPOC identifying folks

## HRAP

- Emphasizes expanding shelter and housing inventory
- Increasing behavioral health supports
- Improving system navigation and coordination
- Preventing homelessness before it happens
- Addressing efficiency by investing strategically and making data-driven decisions

# SHS Results: Year 3



As of Year 3 (FY 2024) of SHS Implementation:  
**1,515** supportive housing opportunities created with SHS funds

**68%** of 10-year LIP goal (2,235 units)

**2,322** people placed with SHS funds in FY 2024 marking a **76% increase** over FY 2023

People of color are being placed at **higher rates** in housing than they are experiencing houselessness



**89%** retention rate for PSH (**90%** for BIPOC)

**85%** retention rate for RRH (**87%** for BIPOC)



# CBAC Meetings through March

1. Mondays 5p-7p
2. Meet in person, with hybrid attendance options
  - a. Limited in person options but continuing to explore accessible locations
3. Upcoming CBAC meetings (please let me know if you can't make a meeting):
  - a. February 10 - Homelessness Response Action Plan discussion, Q&A
  - b. February 24 - Review JOHS posted budget/program offers & transmittal letter
  - c. March 3 - Initial drafting of CBAC recommendations letter
  - d. March 10 - Final drafting of CBAC recommendations letter

*\*\*CBAC letters due March 14, 2025*

# Next Steps / Open Discussion

- Verifying everyone received their CBAC pairing email
  - Again, no obligation to connect; it is an opportunity for support and perspective
- JOHS to set a series of 'office hours' for questions, etc
  - Virtual (Google Meet)
  - Next scheduled office hours: Wednesday 1/29 3p
    - Please let me know if you want to attend; I will send meeting invite
- CBAC Code changes: 1st reading 2/6 & 2nd Reading 2/13 (subject to change)
- New CBAC members approved 1/30 -Board consent agenda item
- NEW MEMBERS: anyone want a live JOHS and CBAC orientation/review?
  - Proposed day/time: Monday February 3, 2025 5p (via Zoom)



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