



Joint Office of  
**Homeless Services**

# Continuum of Care Board Meeting

*February 20, 2025*

# Agenda

Time	Agenda Item	Facilitator
10 min	Welcome & Settle In - Land & Labor Acknowledgement	
5 min	Vote on Final Community Agreements	Co-Chair
30 min	New Administration Impacts	Alyssa
25 min	FY 2024 CoC Awards	Alyssa
5 min	Break	
45 min	Charter Revision Review	Co-Chair

# ***Land & Labor Acknowledgement***

**Credit to: Dr. Aileen Duldulao and Heather Heater, Multnomah County**

Multnomah county rests on the stolen lands of the Multnomah, Kathlamet, and Clackamas Bands of Chinook Indian Nation; Tualatin Kalapuya; Molalla; and many others along the Columbia River. This country is built on stolen Indigenous land and built by stolen African people. This land was not stolen and people were not enslaved by ambiguous entities and actors. The land was stolen by, and African peoples were enslaved by White settlers who had government support.

We also want to honor the members of over 400 tribal communities who live in Multnomah County. Many of these People and their cultures still survive and resist despite the intentional and ongoing attempts to destroy them.

Let us please take a moment of silence to acknowledge the history of how we are here in this place and to honor the People.

# Community Agreements [with edits]

- Account for power dynamics in the room and in the work. *Make every effort to share power by actively listening to input from all members, particularly those who may be marginalized or underrepresented, and committing to following up on input provided or seeking further input from communities not in this space*
- *Approaching discussions with empathy and respect, allowing space for vulnerability.*
- Assume best intentions while honoring impact. Acknowledge that intent does not *override* impact.
- Be accountable *and transparent*. Commit to acknowledging and working through harm caused.
- Be mindful of privilege, historical *and current* structures of oppression, *specifically anti-blackness and indigenous erasure*. Approach the work with a shared goal to lead with a lens of equity, inclusion, diversity, and anti-racism.
- *Strive for resolution, while also expecting and accepting non-closure.*

# Community Agreements [with edits]

- Honor the diversity in the room. Stay open to different perspectives and alternative approaches.
- Language matters. Use intentional, direct, compassionate language. Speak your truth in a way that respects all of our community agreements. Offer content warnings if appropriate.
- Make space, take space. Make space for those who are not speaking up as often, take space if you usually don't speak up.
- Maintain confidentiality. Share lessons learned while keeping names and identifiers confidential.
- Meet folks where they are. Do not assume knowledge on behalf of others. Be thorough, clear, patient, and transparent in our dialogue.
- Use people-first language and refrain from stigmatizing language.
- Listen to understand, don't listen to rebut.



# *New Administration Impacts on CoC Programming*

# OMB Directive on Federal Funding Freeze

**1/27/25:** The Office of Management and Budget (OMB) released a directive to temporarily pause "all activities related to obligation or disbursement of all Federal financial assistance." CoC programs were impacted w/ federal grant bank accounts frozen.

**1/28/25:** Temporary restraining order instructed OMB to order departments to release any funds they froze using the memo.

**1/29/25:** The OMB directive was rescinded. CoC Projects were able to access their current contract funds and drawdown funds.

**1/31/25:** Temporary Restraining Order was issued blocking Federal Freeze - "from implementing, giving effect to, or reinstating under a different name the directives" in the original OMB memo. Another judge in RI placed another Temporary Restraining Order.

# FY 2024 HUD Awards

A Temporary Restraining Order (TRO) issued by the UNITED STATES DISTRICT COURT FOR THE DISTRICT OF RHODE ISLAND states that: "Agencies may exercise their own authority to pause awards or obligations, provided agencies do so purely based on their own discretion—not as a result of the OMB Memo or the President's Executive Orders..."

- FY 2024 funding has been announced but not obligated (i.e. not handed out to communities and contracted)
- This Temporary Restraining Order does leave the door open for HUD to pause awards or obligations
- <https://endhomelessness.org/actions/act-now-federal-homelessness-funding-still-at-risk/>



# *HUD Secretary Confirmed*

**Scott Turner** was confirmed as the new Secretary of the U.S. Department of Housing and Urban Development.

What does the HUD Secretary Do?

- Serves as part of the President's cabinet and advises the President on key items related to their department
- Manages the operations of the Department
- Serves on the U.S. Interagency Council on Homelessness
- The secretary - in effect - represents the interest of the people served by the Department

# HUD Secretary Confirmed

## Scott Turner:

- No previous experience with homelessness programs
- Responses to questions at confirmation hearing about homelessness largely track Trump campaign talking points
  - Generally against a Housing First approach however his responses to Housing First questions show little understanding of the concept
  - Response to gender and race/ethnicity questions offers little acknowledgement of disparities in homelessness based on these factors

# *Equal Access Rule*

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What is the rule?

In 2016, the HUD published a final rule in the Federal Register entitled "Equal Access in Accordance with an Individual's Gender Identity in Community Planning and Development Programs." This rule provides guidance to ensure equal access to individuals in accordance with their gender identity and family composition in programs and shelter funded under Office of Community Planning and Development.

# Equal Access Rule

On Feb 6th, Secretary Turner announced that HUD would immediately halt any pending or future enforcement actions related to the 2016 Equal Access Rule.

- The Equal Access Rule itself has not been rescinded; that requires a formal regulatory process. Current regulatory protections for trans and non-binary people seeking shelter still stand. The Secretary's statement instead says that HUD will no longer enforce complaints stemming from violations of the rule.

HUD has begun the process necessary to revoke the Equal Access Rule but there is a long road ahead.

# *Downsizing of Federal Departments*

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- Executive Order: Institution of a Federal Hiring Freeze
- Executive Order: Reassigning Senior Executive Service officials, and reclassifying career civil servants as at-will employees
  - Almost any career civil service position could be at risk of being politicized and fired
- Deferred Resignation Program
- 2/14 HUD laid off all temporary/probationary workers and announced plans to downsize HUD by 50% with deepest reductions in CPD office

# H.R. 3405 & Housing First

Under current law, HUD is required to use the best available evidence to prioritize proven solutions to homelessness, allowing HUD to adjust its policy in response to new research. Proven solutions to homelessness is **Housing First!**

"Housing Promotes Livelihood and Ultimate Success (PLUS) Act" – directs HUD to set aside 30% of federal homeless assistance funds for programs that require sobriety, treatment, and/or other supportive services as a precondition to housing assistance for people experiencing homelessness.

- Could force Continuums of Care (CoCs) to defund existing permanent supportive housing programs.

# *County Approach to New Administration*

## **Commitment to DEI at County & at JOHS:**

- What is or is not equitable does not change with political winds, and we will not abandon our values and commitments based on federal shifts.
- Our JOHS values of equity and inclusion, as well as our county-wide values of social justice, equity and inclusion, and inclusively leading with race are the guiding values necessary for us to do the work in the way the people we serve need us to.
- We remain committed to ensuring equitable, anti-racist, gender affirming, and culturally responsive systems for our patrons, workforce, and community.

# *County Approach to New Administration*

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## **Tracking Executive Order Impacts:**

- the COO's Office and Government Relations have convened a workgroup, made up of leaders and staff from every County department
  - monitors, assesses and plans for the many changes coming from the federal government
  - responsible for sifting through the administration's numerous orders to identify which will, or could, affect operations, services, workforce and our community
  - determines and recommends what our organization can and should do in response.





# *FY 2024 CoC Competition Award Results*

# *FY 2024 Competition Year Award Results*

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A few notes:

- These awards are for grants with terms in the second half of 2025 through 2026
- These awards are going to use funding dedicated in the Congressional FY 2024 budget
- While these results were published on the HUD webpage, we have not received an official email from the SNAPS office yet

# *FY 2024 Competition Year Award Results*

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This year HUD set the Tier 1 amount (i.e. guaranteed funding amount) to **90% of the Annual Renewal Demand** → 10% of our funding for current projects was at risk.

For projects in Tier 1, HUD automatically awards these projects from the highest scoring CoC Collaborative Application to the lowest so long as there is enough funding.

# *FY 2024 Competition Year Award Results*

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## **How is funding decided?**

Funding for projects is determined mainly by three factors:

1. Annual Renewal Demand guaranteed funding,
2. The community's CoC Collaborative application to HUD, and
3. The project's performance and ranking on the community's ranked list

# *FY 2024 Competition Year Award Results*

For projects in Tier 2, HUD awards a point value to each ranked project application that is in Tier 2 using a 100-point scale, and selects applications in Tier 2 using this point value from the highest scoring project application to the lowest:

- a) Up to 50 points in direct proportion to the score received on the CoC Collaborative Application
- b) Up to 40 points for the CoC's ranking of the project application(s). HUD assigns point values directly related to the CoCs' ranking of project applications
- c). Up to 10 points based on the project application's commitment to follow a Housing First approach

HUD then selects projects in Tier 2 in order of point value until there are no more funds available.

# *FY 2024 Competition Year Award Results*

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We received **\$37,660,187** in CoC Funding in this application cycle

Our community's funding increased by **7.38%** (mostly due to increases in Supportive Service and Rental Assistance). On average project budgets increased by 7.68%.

We were awarded a new DV Bonus Project with the Black Community of Portland:

- Culturally-specific DV program serving the Black Community
- 20 participant households - including families with children
- 3 FTE for case management and employment services

# *FY 2024 Competition Year Award Results*

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Bad news: Our community lost 3 renewal projects in the competition

- Central City Concern - 8x8 Alcohol and Drug Free Housing Transitional Housing program (45 HH)
- Transition Projects, Inc - Horizons Rapid Rehousing Program (19 HH)
- New Narrative - The Clifford Permanent Supportive Housing (14 HH)

Applicant Name	Project Name	Project Type	Total 2024-25 Application Budget	Total Score[1]	Final Rank
<b>Tier 2</b>					
Bradley Angle	Andrea Lee/Healing Roots Consolidation 2023	RRH	\$45,633	75.07%	30
Self Enhancement, Inc.	Project HAVEN: Rapid Rehousing	RRH	\$2,443,844	74.50%	31
Central City Concern	Alcohol and Drug Free Housing (8x8)	RRH	\$163,661	72.30%	32
Transition Projects, Inc (TPI)	Horizons	RRH	\$260,161	67.76%	33
New Narrative	Clifford Apartments	PSH	\$302,852	65.84%	34
Home Forward	SPC Amalgamate Expansion (New/Expansion – CoC Bonus)	PSH	\$1,642,672	94.25% [3]	35
Sunstone Way	PSH (New – CoC Bonus)	PSH	\$1,115,502	90.79% [3]	36
Salvation Army	West Women’s Housing Collaborative Expansion (New/Expansion – CoC Bonus)	PSH	\$563,314	82.29% [3]	37
Black & Beyond the Binary Collective (B3C)	PSH (New – CoC Bonus)	PSH	\$882,384	71.29% [3]	38
Black Community of Portland	Ujamaa Enrichment Program (New – DV Bonus)	RRH	\$598,945	90.00% [4]	39
<b>TOTAL, TIER 2</b>			<b>\$8,018,968</b>		



# *FY 2024 Competition Year Award Results*

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## Next Steps:

- Transition Planning for Defunded Projects
- Within the next few months HUD will send Collaborative Applicants their score results → analyze and look for areas to improve for 2026
- Onboarding for The Black Community of Portland



# CoC Governance Charter Changes Review

# Reviewing the Charter

Overview of Charter Review discussion at CoC Board Retreat:

- Group split into two groups to review Section G of the CoC Governance Charter "CoC Board Responsibilities"
- Review the Responsibilities for:
  - Clarifying language
  - Does the responsibility belong in the charter/should it be added to or modified
- Reminder: The Charter addresses the WHAT but not the HOW - that is up to the Board

## **“Old” Charter Language**

**#1) Providing strategic direction for CoC activities including equitable system change ensuring the CoC resources are supporting the implementation of systems of care that eliminate racial disparities and lead with racial equity.**

**Be explicit about CoC role.  
Split responsibilities into 2**

## **“New” Charter Language**

**# 1) Responding to the HUD Continuum of Care Program Notice of Funding Opportunities (NOFOs) by reviewing and approving the CoC’s process and the final submission of project applications. This responsibility includes ensuring organizations are applying for available funding and appropriately utilizing CoC funding. [From responsibility #8]**

## **“Old” Charter Language**

**#1) Providing strategic direction for CoC activities including equitable system change ensuring the CoC resources are supporting the implementation of systems of care that eliminate racial disparities and lead with racial equity.**

**Be explicit about CoC role.  
Split responsibilities into 2**

## **“New” Charter Language**

**# 2) Ensuring the CoC resources are supporting the implementation of systems of care that eliminate racial disparities and lead with racial equity.**

## ***"Old" Charter Language***

**#2) Ensuring the CoC is in alignment with the community's efforts to end homelessness such that CoC competitiveness for HUD CoC funding is maximized.**

## ***"New" Charter Language***

**#3) Ensuring the CoC is in alignment with the **funding & policy-making entities'** efforts to end homelessness such that CoC competitiveness for HUD CoC funding is maximized**

## ***"Old" Charter Language***

**#3) Promoting visibility of the CoC in the community and educating elected officials, agency heads, and community leaders regarding policies and actions to promote CoC objectives**

## ***"New" Charter Language***

**#4) Promoting visibility of the CoC in the community and educating elected officials, agency heads, and community leaders regarding policies and actions to promote CoC objectives.**

**No change.**

## ***“Old” Charter Language***

**#4) In consultation with recipients of CoC and ESG funds within the CoC, creating and operating a coordinated assessment system that provides comprehensive assessment of needs**

## ***“New” Charter Language***

**REMOVE from CoC Responsibilities and move to Collaborative Applicant Responsibilities**



## ***"Old" Charter Language***

**#5) Ensuring that the CoC meets HUD requirements, and uses federal funds in a manner that maximizes the impact of local, State, Federal and private resources;**

## ***"New" Charter Language***

**#5) Ensuring that the CoC meets HUD requirements, and uses federal funds in a manner that maximizes the impact of local, State, Federal and private resources;**

**No change.**

## **"Old" Charter Language**

**#6) Monitoring CoC  
systemic performance  
through the Collaborative  
Applicant**

## **"New" Charter Language**

**REMOVE. This is repetitive of a  
responsibility of the  
Collaborative Applicant  
already in the charter.**

# **"Old" Charter Language**

# **"New" Charter Language**

**#6) Understanding how CoC funding intersects & aligns with local, state, and private funding & maximize the spend down of CoC funding.**

**All NEW responsibility.**

## ***"Old" Charter Language***

**#7) Establishing priorities that align with local and federal policies for recommending projects for HUD CoC Program homelessness assistance funding**

## ***"New" Charter Language***

**#7) Establishing priorities that align with local and federal policies for recommending projects for HUD CoC Program homelessness assistance funding**

**No Change.**

## ***"Old" Charter Language***

**#8) Responding to the HUD  
Continuum of Care Program  
Notice of Funding  
Opportunities (NOFOs) by  
reviewing and approving  
the CoC's process and the  
final submission of  
applications**

## ***"New" Charter Language***

**Moved to Responsibility #1**

## **"Old" Charter Language**

**#9) CoC Oversight: Serving as the decision-making body for the CoC.**

## **"New" Charter Language**

**REMOVE.**

**Very vague. Does not feel like the role of the CoC. Not enough representation to do so.**

**Alternate plan: JOHS/County create an ecomap of decision making bodies so CoC can understand place.**

## ***"Old" Charter Language***

**#10) Setting policy and meeting agenda(s) for the CoC and the CoC Board**

## ***"New" Charter Language***

**#8) Setting policy and meeting agenda(s) for the CoC and the CoC Board.**

**No change.**

## ***"Old" Charter Language***

**#11) Selecting, monitoring, overseeing, and evaluating the Collaborative Applicant.**

## ***"New" Charter Language***

**#9) Selecting, monitoring, overseeing, and evaluating the Collaborative Applicant.**

**No change.**



## ***"Old" Charter Language***

**#12) Selecting, monitoring, overseeing, and evaluating the HMIS Lead.**

## ***"New" Charter Language***

**#10) Selecting, monitoring, overseeing, and evaluating the HMIS Lead.**

**No change.**

## **"Old" Charter Language**

**#13) Reviewing and approving the annual work plan for the CoC, its Committees, the Collaborative Applicant, and the HMIS Lead**

## **"New" Charter Language**

**Revision recommended but no language was provided for review.**

**Note: annual work plan is NOT the county or metro or state work plan. More specific to the CoC and it's "action plan" or "focus areas"**

# Multnomah County Budget Survey

What Multnomah County services are most important to you?

Take the short online budget survey:

[link.multco.us/budget-survey-fy2026](https://link.multco.us/budget-survey-fy2026)

Survey responses will be collected until Monday, March 3, 2025. They will be shared with the Chair and her policy team, and a summary of results will be posted online.



Joint Office of  
**Homeless Services**